



# Biography

Department of the Army



**Robin P. Swan**  
Deputy Director,  
Office of Business Transformation  
Office of the Secretary of the Army  
Washington, DC



Mr. Robin P. Swan joined the Office of Business Transformation in January 2011. As Deputy Director, he directly supports the Director, Office of Business Transformation (D, OBT) in managing, supervising, and coordinating the OBT's efforts in support of the Under Secretary of the Army / Chief Management Officer (USA/CMO) as he carries out all aspects of the Army's business transformation initiative.

Prior to this assignment, Mr. Swan served as the Director, Strategy, Plans and Policy on the Headquarters, Department of the Army staff where he developed and implemented strategies supporting Army readiness, force generation and transformation. This assignment culminated over thirty-two years of experience and progressive leadership responsibility in Department of the Army tactical, operational and strategic planning and decision-making systems.

## **CAREER CHRONOLOGY:**

- April 2009 – January 2011: Director, Strategy, Plans and Policy, G-3/5/7, United States Army, Washington, DC: Retired from active duty at the rank of Brigadier General following thirty-two years of service
- June 2008-April 2009: Deputy Commanding General (Support), 4<sup>th</sup> Infantry Division (Mechanized)/, Deputy Commanding General (Support), Multi-National Division-Baghdad, OPERATION IRAQI FREEDOM, Iraq
- June 2007 – June 2008: Commanding General, Coalition Military Assistance Training Team, OPERATION IRAQI FREEDOM, Iraq
- August 2005 – June 2007: Director, Concepts Development and Experimentation, Futures Center, Fort Monroe, Virginia
- June 2003 – July 2005: Director, Army Transformation, Office of the Deputy Chief of Staff, G-3/5/7, Washington, DC
- June 2001 – June 2003: Commander, Warrior Brigade, Fort Polk, Louisiana to include duty as Deputy Commander, TASK FORCE WARRIOR, Hungary
- July 1998 – May 2001: Director, School of Advanced Military Studies, United States Army Command and General Staff College, Fort Leavenworth, Kansas

- June 1997 – July 1998: Senior Service College Fellow, John F. Kennedy School of Government, Harvard University, Cambridge, Massachusetts
- July 1995 – July 1997: Commander, 1<sup>st</sup> Battalion, 26<sup>th</sup> Infantry, 1<sup>st</sup> Infantry Division, United States Army Europe and Seventh Army and Task Force Commander, OPERATIONS JOINT ENDEAVOR and JOINT GUARD, Bosnia-Herzegovina
- July 1993 – June 1995: Strategy and Plans Officer, Commander-in-Chief's Staff Group, United States Strategic Command, Offutt Air Force Base, Nebraska
- June 1991 – June 1993: Plans Officer, G-3, 5<sup>th</sup> Infantry Division (Mechanized), Fort Polk, Louisiana
- July 1989 – May 1991: Student, United States Command and General Staff College, Fort Leavenworth, Kansas
- May 1986 – July 1989: S-3, 3d Battalion, 41<sup>st</sup> Infantry, later Aide-de-Camp to the Commanding General, later Training Officer, G-3, 2d Armored Division, Fort Hood, Texas
- March 1983 – June 1986: Operations Officer, later Force Modernization and Development Officer, later Exercises Officer, G-3, 2d Armored Division (Forward), Later Commander, A Company, later S-3, 3d Battalion, 41<sup>st</sup> Infantry, 2d Armored Division (Forward), United States Army Europe and Seventh Army, Germany
- June 1982 – January 1983: Student, Engineer Officer Advanced Course, United States Army Engineer School, Fort Belvoir, Virginia
- May 1979 – June 1982: Rifle Platoon Leader, later Executive Officer, A Company, later Support Platoon Leader, later Motor Officer, 2d Battalion (Mechanized), 19<sup>th</sup> Infantry, Fort Stewart, Georgia

#### **COLLEGE:**

- MMAS Advanced Military Studies, United States Army Command & General Staff College, Fort Leavenworth, Kansas, 1991
- BS, Geology, Indiana University of Pennsylvania, Indiana Pennsylvania, 1978

#### **SIGNIFICANT TRAINING:**

- Senior Service College Fellowship
- School of Advanced Military Studies
- Engineer Officer Advanced Course
- Infantry Officer Basic Course

#### **AWARDS AND HONORS:**

- Distinguished Service Medal
- Defense Superior Service Medal
- Legion of Merit (with 4 Oak Leaf Clusters)
- Bronze Star Medal (with 2 Oak Leaf Clusters)
- Defense Meritorious Service Medal
- Meritorious Service Medal (with 4 Oak Leaf Clusters)
- Joint Service Commendation Medal
- Defense Superior Service Medal
- Combat Action Badge
- Expert Infantryman Badge